

## **SMART Leadership: Focus for Objective**

Have you ever made mistakes when reacting too fast to a decision?  
Too many things want to achieve and intent to boost higher productivity?

### **Introduction**

Leadership in today's fast-paced, complex environment demands clarity of thought and the ability to make sound decisions under pressure. Yet as human beings, we are naturally subjective. We react quickly, sometimes emotionally, and often without stepping back to check whether our perceptions are accurate. We judge others too hastily, allow fears or personal experiences to shape our decisions, and occasionally take things personally that were never intended that way.

The consequences of these lapses in objectivity can be costly. Misunderstandings can lead to broken relationships, damaged reputations, lost revenue, and a loss of trust. In extreme cases, poor decisions made in haste have resulted in billions of pounds lost and thousands of livelihoods disrupted. For leaders, the stakes are higher than ever.

This programme provides a practical framework for developing objectivity and applying it to decision-making, problem-solving, and team leadership. Through interactive learning methods, participants will discover how to increase their objectivity, challenge their mental models, and strengthen their ability to lead effectively in a diverse and rapidly changing world. By balancing research with lived experiences, this programme helps leaders at every level recognise and overcome bias, reduce subjectivity, and adopt strategies that maximise both personal and organisational success.

Are you ready to become a SMART leader?

### **Program Objectives**

This program aims to:

- Equip participants with the skills to focus on objectivity in decision-making and problem-solving.
- Enable leaders to apply the SMART framework to their daily leadership challenges.
- Transform participants into leaders who are conscious, inclusive, and effective under pressure.

### **Learning Outcomes**

After completing this program, the participants should be able to:

- Recognise and overcome personal bias and subjectivity in leadership.
- Apply objective decision-making processes with confidence.
- Reframe unhelpful mental models and replace them with productive ones.
- Manage diverse teams inclusively by addressing unconscious biases.
- Strengthen their leadership capacity to navigate organisational change and complex challenges.

## Methodology

Gamification, case study, interview, case simulation, quiz, group discussion, lecture, videos.

## Who Should Attend

From non-executive to senior management and anyone who wants to develop to be a SMART leader

## Program Outline

Day One	
Time	Topics
9:00am – 10:30am	<b>Impact of Absent of Objectivity</b>  The opening module sets the tone by examining the risks leaders face when they fail to maintain objectivity. Through a real-world case study, participants analyse the consequences of reactive and biased decision-making. They then explore practical techniques for conducting “reality checks” that enable leaders to pause, assess, and refocus before making critical choices.
10:30am – 11:00am	Tea Break and Networking
11:00am – 1:00pm	<b>Venture into the World of Subjectivity</b>  This session begins by clarifying the definitions of subjectivity and objectivity, helping participants understand the difference. Using multimedia and case examples, participants see how quickly subjective reactions can spiral into costly mistakes. They are encouraged to reflect on personal experiences of overreaction and learn strategies to strengthen objectivity in daily interactions.
1:00pm – 2:00pm	Lunch and Networking
2:00pm – 3:30pm	<b>We are the World – The Subject-Object Relationship</b>  In this module, participants explore how the brain and mind work together to construct our experience of the world. Neuroscience is introduced in accessible terms to explain why subjectivity is so deeply ingrained. Participants examine the role of mental models, fears, and intuition in shaping responses. Crucially, the concept of neuroplasticity is explored, showing how the brain can be trained to embrace new ways of thinking and behaving, making greater objectivity possible.
3:30pm – 4:00pm	Tea Break and Networking
4:00pm- 5:00pm	<b>SMART Decision Making</b>

	The final module of the day presents a structured framework for objective decision-making. Participants engage in group discussions to apply the framework to practical scenarios and share insights on how it might be adapted to their leadership roles. A short quiz concludes the session, reinforcing key learning points and ensuring participants are ready to apply the framework.
<b>Day Two</b>	
<b>Time</b>	<b>Topics</b>
9:00am – 10:30am	<p><b>SMART under Pressure</b></p> <p>Leaders often face difficult situations where pressure is high, and emotions run strong. This module explores how automatic, ingrained responses can undermine objectivity. Participants learn techniques to override reactive habits and respond more consciously, even under challenging circumstances.</p>
10:30am – 11:00am	Tea Break and Networking
11:00am – 1:00pm	<p><b>Mind Shift for Success</b></p> <p>This session challenges participants to identify limiting mental models that hold them back. Using practical exercises, they explore ways to transform unproductive thought patterns into constructive and empowering ones. The focus is on reframing perspectives and creating new neural pathways that support success.</p>
1:00pm – 2:00pm	Lunch and Networking
2:00pm – 3:30pm	<p><b>Creating Inclusive Environments</b></p> <p>A SMART leader recognises the value of diversity and the danger of unconscious bias. This module examines how biases are formed and the ways in which they affect fairness and decision-making. Participants learn step-by-step methods to counteract bias, create inclusive team cultures, and integrate diverse viewpoints into problem-solving.</p>
3:30pm – 4:00pm	Tea Break and Networking
4:00pm- 5:00pm	<p><b>Managing Teams and Organisational Change</b></p> <p>The closing module ties together the programme by applying the principles of objectivity to team management and organisational transformation. Through an in-depth case study of an executive navigating team challenges, participants explore how mental models influence collaboration and communication. They practise techniques for uncovering hidden assumptions, aligning team expectations, and fostering effective collaboration during times of change.</p>